

# **OPEN NATIONAL TENDER**

# PROVISION OF MEDICAL INSURANCE COVER FOR THE YEAR 2026 AND 2027

<b>Document Release Date</b>	: 16 <sup>th</sup> July, 2025
Last Date for Receipt of bids	: 7 <sup>th</sup> August, 2025
Time	: 1100 Hours
Submission Method	: Email: <u>tenders@eplus.co.ke</u>
Tender Number	: EMS-001877
Tender Opening Venue and Time	: E-Plus Logistics Boardroom
Tender opening date and Time	: 7 <sup>th</sup> August, 2025 1200HRS

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#### **SECTION I**

#### INVITATION FOR TENDERS Date 16<sup>th</sup> JULY, 2025

#### TENDER REF. NO: EMS-001877

# TENDER NAME: PROVISION OF MEDICAL INSURANCE COVER FOR THE YEAR 2026 AND 2027

- 1.1 E-PLUS invites sealed tenders from eligible candidates (UNDERWRITTERS AND BROKERS) for provision of medical cover for the year 2026 and 2027.
- 1.2 Interested eligible bidders may inspect and download the bidding documents from the Emergency Plus Medical Services, E-Plus website at <u>www.eplus.co.ke</u>.
- 1.3 Bidders are required to register with their details to <u>tenders@eplus.co.ke</u> for the purpose of receiving any amendments or additional information. The same mail will be used for all correspondence in regards to this tender.
- 1.4 Bidders are advised to regularly visit the **E-PLUS**, website to obtain additional information/addendum on the tender.
- 1.5 All bids received **must be accompanied by a Bid Security of Kshs. 2,000,000.00 (Two million Kenya shillings)** in the form of a Bank guarantee from a reputable bank approved by the Public Procurement Oversight Authority **valid for 120 days** from the date of tender opening.
- 1.6 Bids without bid security shall be deemed non-responsive and will be disqualified.
- 1.7 Prices quoted should be inclusive of all taxes and must be in Kenya Shillings and shall remain valid for (90) days from the closing date of the tender.
- 1.8 E-Plus seeks to hire an Insurance Company to provide medical insurance cover for its staff. The initial contract is anticipated to run for 1 year (2026). The contract may be extended for an additional year based on continued need and satisfactory performance.
- 1.9 <u>Separate</u> Technical and Financial Proposal, from bidders should be properly completed and marked "Technical and Financial proposal" submitted in one folder and sent/submitted via email: <u>tenders@eplus.co.ke</u> on or before 11:00 AM on Thursday 7<sup>th</sup> August, 2025.

Late bids shall be rejected. Tenders will be opened at **12.00 noon** on the same day in the presence of the bidder's representatives who choose to attend our **online tender opening meeting**. Interested bidders to **confirm participation** on mail <u>tenders@eplus.co.ke</u> and thereafter we will share the Zoom/Teams link for the meeting.

Tenders shall be marked and addressed to the address below:

#### TENDER NO: EMS-001877 PROVISION OF MEDICAL INSURANCE COVER FOR THE YEAR 2026 AND 2027

The Chair Tender Committee Emergency Plus Medical Services P O Box 40712-00100 Nairobi

FOR: Managing Director, E-Plus



# SECTION II - INSTRUCTION TO TENDERERS

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# SECTION II - INSTRUCTIONS TO TENDERERS

#### 2.1. Eligible Tenderers

- 2.1.1 This Invitation for Tenders is open to all tenderers (Underwriters and Brokers) eligible as described in the Appendix to Instructions to Tenderers. Successful tenderers shall provide the services for the stipulated duration from the date of commencement (hereinafter referred to as the term) specified in the tender documents.
- 2.1.2 E-Plus employees, committee members, board members and their relatives (spouse and children) are not eligible to participate in the tender.
- 2.1.3 Tenderers shall provide the qualification information statement that the tenderer (including all members of a joint venture and subcontractors) is not associated, or have been associated in the past, directly or indirectly, with a firm or any of its affiliates which have been engaged by E-Plus to provide consulting services for the preparation of the design, specifications, and other documents to be used for the procurement of the services under this Invitation for tenders.
- 2.1.4 Tenderers involved in the corrupt or fraudulent practices or debarred from participating in public procurement shall not be eligible.

# 2.2 Cost of Tendering

- 2.2.1 The Tenderer shall bear all costs associated with the preparation and submission of its tender, and E-Plus, will in no case be responsible or liable for those costs. Regardless of the conduct or outcome of the tendering process.
- 2.2.2 E-Plus shall allow the tenderer to review the tender document free of charge before tendering.

#### 2.3 Contents of Tender Document

- 2.3.1 The tender documents comprise the documents listed below and addenda issued in accordance with clause 2.5 of theses instructions to tenderers.
  - (i) Instructions to Tenderers
  - (ii) General Conditions of Contract
  - (iii) Special Conditions of Contract
  - (iv) Schedule of Requirements
  - (v) Details of Insurance Cover
  - (vi) Form of Tender
  - (vii) Price Schedules
  - (viii) Contract Form
  - (ix) Confidential Business Questionnaire Form
  - (x) Tender security Form
  - (xi) Performance security Form
  - (xii) Insurance Company's Authorization Form
  - (xiii) Declaration Form
  - (xiv) Request for Review Form
- 2.3.2 The Tenderer is expected to examine all instructions, forms, terms and specification in the tender documents. Failure to furnish all information required by the tender documents or to submit a tender not substantially responsive to the tender documents in every respect will be at the tenderers risk and may result in the rejection of its tender.

#### 2.4 Clarification of Tender Documents

2.4.1 A Candidate making inquiries of the tender documents may notify E-Plus by email to <u>tenders@eplus.co.ke</u> E-Plus will respond in writing to any request for clarification of the tender documents, which it receives not later than even (7) days prior to the deadline for the



submission of the tenders, prescribed by E-Plus. Written copies of the E-Plus response (including an explanation of the query but without identifying the source of inquiry) will be sent to all candidates who have received the tender documents.

- 2.4.2 E-Plus shall reply to any clarifications sought by the tenderer within 2 days of receiving the request to enable the tenderer to make timely submission of its tender.
- 2.4.3 Preference where allowed in the evaluation of tenders shall not exceed 15%.

#### 2.5 Amendment of Tender Documents

- 2.5.1 At any time prior to the deadline for submission of tenders, E-Plus, for any reason, whether at its own initiative or in response to a clarification requested by a prospective tenderer, may modify the tender documents by issuing and addendum.
- 2.5.2 All prospective tenderers who have obtained the tender documents will be notified of the amendment by post, fax or email and such amendment will be binding on them.
- 2.5.3 In order to allow prospective tenderers reasonable time in which to take the amendment into account in preparing their tenders, E-Plus, at its discretion, may extend the deadline for the submission of tenders.

#### 2.6 Language of Tenders

2.6.1 The tender prepared by the tenderer, as well as all correspondence and documents relating to the tender exchanged by the tenderer and E-Plus, shall be written in English language. Any printed literature furnished by the tenderer may be written in another language provided they are accompanied by an accurate English translation of the relevant passages in which case, for purposes of interpretation of the tender, the English translation shall govern.

#### 2.7. Documents Comprising the Tender

- 2.7.1 The tender prepared by the tenderer shall comprise the following components:
  - (a) A Tender Form and a Price Schedule completed in accordance with paragraph 2.8,
     2.9 and 2.10 below
  - (b) Documentary evidence established in accordance with paragraph 2.1.2 that the tenderer is eligible to tender and is qualified to perform the contract if its tender is accepted;
  - (c) Tender security furnished in accordance with paragraph 2.12 (if applicable)
  - (d) Declaration Form.

# 2.8. Form of Tender

2.8.1 The tenderer shall complete the Tender Form and the Price Schedule furnished in the tender documents, indicating the services to be provided.

# 2.9. Tender Prices

- 2.9.1 The tenderer shall indicate on the form of tender and the appropriate Price Schedule the unit prices and total tender price of the services it proposes to provide under the contract.
- 2.9.2 Prices indicated on the Price Schedule shall be the cost of the services quoted including VAT.
- 2.9.3 Prices quoted by the tenderer shall remain fixed during the Term of the contract unless otherwise agreed by the parties. A tender submitted with an adjustable price quotation will be treated as non-responsive and will be rejected, pursuant to paragraph 2.20.5

#### 2.10. Tender Currencies

2.10.1 Prices shall be quoted in Kenya Shillings



# 2.11. Tenderers Eligibility and Qualifications

- 2.11.1 Pursuant to paragraph 2.1 the tenderer shall furnish, as part of its tender, documents establishing the tenderers eligibility to tender and its qualifications to perform the contract if its tender is accepted.
- 2.11.2 The documentary evidence of the tenderer's qualifications to perform the contract if its tender is accepted shall establish to E-Plus satisfaction that the tenderer has the financial and technical capability necessary to perform the contract.

# 2.12. Tender Security

- 2.12.1 The tenderer shall furnish, as part of its tender, a tender security for the amount and form specified in the Appendix to Instructions to Tenderers.
- 2.12.2 The tender security shall be in absolute terms of Kshs. 2,000,000.00. and the original to be delivered at E-Plus Offices, on or before Thursday 7<sup>th</sup> August, 2025. 11:00 am.
- 2.12.3 The tender security is required to protect E-Plus against the risk of Tenderer's conduct which would warrant the security's forfeiture, pursuant to paragraph 2.12.7
- 2.12.4 The tender security shall be denominated in Kenya Shillings or in another freely convertible currency, and shall be in the form
  - a) Cash.
  - b) A bank guarantee.
  - c) Such insurance guarantee approved by the PPRA.
  - d) Letter of credit.
- 2.12.5 Any tender not secured in accordance with paragraph 2.12.1. and 2.12.3 shall be rejected by E-Plus as non-responsive, pursuant to paragraph 2.20.5
- 2.12.6 Unsuccessful Tenderer's tender security will be discharged or returned as promptly as possible but not later than thirty (30) days after the expiration of the period of tender validity
- 2.12.7 The successful Tenderer's tender security will be discharged upon the tenderer signing the contract, pursuant to paragraph 2.29, and furnishing the performance security, pursuant to paragraph 2.30
- 2.12.8 The tender security may be forfeited:
  - (a) If a tenderer withdraws its tender during the period of tender validity.
    - in the case of a successful tenderer, if the tenderer fails:
      - (i) to sign the contract in accordance with paragraph 2.29 or
      - (ii) To furnish performance security in accordance with paragraph 2.30.
  - (c) If the tenderer rejects correction of an arithmetic error in the tender.

# 2.13. Validity of Tenders

(b)

- 2.13.1 Tenders shall remain valid for 90 days after date of tender opening pursuant to paragraph 2.18. A tender valid for a shorter period shall be rejected by E-Plus as non-responsive.
- 2.13.2 In exceptional circumstances, E-Plus may solicit the Tenderer's consent to an extension of the period of validity. The request and the responses thereto shall be made in writing. The tender security provided under paragraph 2.12 shall also be suitably extended. A tenderer granting the request will not be required nor permitted to modify its tender.

# 2.14. Format and Signing of Tenders

- 2.14.1 The tenderer shall prepare an original tender, clearly marking each "ORIGINAL PROPOSAL TECHNICAL PROPOSAL" AND "ORIGINAL PROPOSAL FINANCIAL PROPOSAL" as appropriate. In the event of any discrepancy between them, the original shall govern.
- 2.14.2 The original and all copies of the tender shall be typed or written in indelible ink and shall be signed by the tenderer or a person or persons duly authorized to bind the tenderer to the



contract. All pages of the tender, except for un-amended printed literature, shall be initialed by the person or persons signing the tender.

2.14.3 The tender shall have no interlineations, erasures, or overwriting except as necessary to correct errors made by the tenderer, in which case such corrections shall be initialed by the person or persons signing the tender.

#### 2.15 Sealing and Marking of Tenders

The tenderer shall seal the original tender technical and the financial in one folder, duly marking the folder as "ORIGINAL PROPOSAL" The folder shall then be placed inside an outer folder clearly marked "Tender No. EMS-001877 PROVISION OF MEDICAL INSURANCE COVER FOR THE YEAR 2026 AND 2027.

The inner and outer folders shall:

a) be addressed to the **Emergency Plus Medical Services** at the following address:

#### TENDER NO. EMS-001877 PROVISION OF MEDICAL INSURANCE COVER FOR THE YEAR 2026 AND 2027

#### The Chair Tender Committee Emergency Plus Medical Services P O Box 40712-00100 Nairobi

#### (b) Bear the words: "DO NOT OPEN BEFORE Thursday 7<sup>th</sup> August, 2025 at 11:00 A.M."

- 2.15.1 The inner folder shall also indicate the name and address of the tenderer to enable the tender to be returned unopened in case it is declared "late".
- 2.15.2 If the outer folder is not sealed and marked as required by paragraph 2.15.2, E-Plus will assume no responsibility for the tender's misplacement or premature opening.

#### 2.16. Deadline for Submission of Tenders

- 2.16.1 Tenders must be received by E-Plus at the address specified under paragraph 2.15.2 not later than Thursday 7<sup>th</sup> August, 2025, at 11: AM
- 2.16.2 E-Plus may, at its discretion, extend this deadline for the submission of tenders by amending the tender documents in accordance with paragraph 2.5.3 in which case all rights and obligations of E-Plus and candidates previously subject to the deadline will thereafter be subject to the deadline as extended.

#### 2.17. Modification and Withdrawal of Tenders

- 2.17.1 The tenderer may modify or withdraw its tender after the tender's submission, provided that written notice of the modification, including substitution or withdrawal of the tenders, is received by E-Plus prior to the deadline prescribed for submission of tenders.
- 2.17.2 The tenderer's modification or withdrawal notice shall be prepared, sealed, marked and dispatched in accordance with the provisions of paragraph 2.15. A withdrawal notice may also be sent by fax or email but followed by a signed confirmation copy, postmarked not later than the deadline for submission of tenders.
- 2.17.3 No tender may be modified after the deadline for submission of tenders.



2.17.4 No tender may be withdrawn in the interval between the deadline for submission of tenders and the expiration of the period of tender validity. Withdrawal of a tender during this interval may result in the Tenderer's forfeiture of its tender security, pursuant to paragraph 2.12.7.

# 2.18. **Opening of Tenders**

- 2.18.1 E-Plus will open all tenders in the presence of tenderers' representatives who choose to attend the **online tender meeting**, at **12.00 Noon Thursday** 7<sup>th</sup> **August**, **2025**. Tenders will be opened immediately thereafter in the presence of the candidates or their representatives who choose to attend our **online tender opening meeting** on the same day at noon. Interested bidders to confirm participation on mail <u>tenders@eplus.co.ke</u> and thereafter **we will share the Zoom/Teams link for the meeting**.
- 2.18.2 The tenders' names, tender modifications or withdrawals, tender prices, discounts, and the presence or absence of requisite tender security and such other details as E-Plus, at its discretion, may consider appropriate, will be announced at the opening.
- 2.18.3 E-Plus will prepare minutes of the tender opening, which will be submitted to tenderers that signed the tender opening register and will have made the request.

# 2.19 Clarification of Tenders

- 2.19.1 To assist in the examination, evaluation and comparison of tenders E-Plus may, at its discretion, ask the tenderer for a clarification of its tender. The request for clarification and the response shall be in writing, and no change in the prices or substance of the tender shall be sought, offered, or permitted.
- 2.19.2 Any effort by the tenderer to influence E-Plus in E-Plus tender evaluation, tender comparison or contract award decisions may result in the rejection of the tenderers' tender.

# 2.20 Preliminary Examination and Responsiveness

- 2.20.1 E-Plus will examine the tenders to determine whether they are complete, whether any computational errors have been made, whether required sureties have been furnished, whether the documents have been properly signed, and whether the tenders are generally in order.
- 2.20.2 Arithmetical errors will be rectified on the following basis. If there is a discrepancy between the unit price and the total price that is obtained by multiplying the unit price and quantity, the unit price shall prevail, and the total price shall be corrected. If the candidate does not accept the correction of the errors, its tender will be rejected, and its tender security forfeited. If there is a discrepancy between words and figures, the amount in words will prevail
- 2.20.3 E-Plus may waive any minor informality or non-conformity or irregularity in a tender which does not constitute a material deviation provided such waiver does not prejudice or affect the relative ranking of any tenderer.
- 2.20.4 Prior to the detailed evaluation, pursuant to paragraph 2.20, E-Plus will determine the substantial responsiveness of each tender to the tender documents. For purposes of these paragraphs, a substantially responsive tender is one which conforms to all the terms and conditions of the tender documents without material deviations E-Plus determination of a tender's responsiveness is to be based on the contents of the tender itself without recourse to extrinsic evidence.
- 2.20.5 If a tender is not substantially responsive, it will be rejected by E-Plus and may not subsequently be made responsive by the tenderer by correction of the nonconformity.



# 2.21. Conversion to single currency

2.21.1 Where other currencies are used; E-Plus will convert those currencies to Kenya Shillings using the selling exchange rate on the date of tender closing provided by the Central Bank of Kenya.

#### 2.22. Evaluation and Comparison of Tenders

- 2.22.1 E-Plus will evaluate and compare the tenders which have been determined to be substantially responsive, pursuant to paragraph 2.20
- 2.22.2 E-Plus evaluation of a tender will take into account, in addition to the tender price, the following factors, in the manner and to the extent indicated in paragraph 2.22.3.
  - (a) Operational plan proposed in the tender;
  - (b) Deviations in payment schedule from that specified in the Special Conditions of Contract
- 2.22.3 Pursuant to paragraph 2.22.2. The following evaluation methods will be applied.
  - (a) Operational Plan
  - (i) E-Plus requires that the services under the Invitation for Tenders shall be performed at the time specified in the Schedule of Requirements. Tenders offering to perform longer than E-Plus. required delivery time will be treated as non-responsive and rejected.
  - (b) Deviation in payment schedule
  - Tenderers shall state their tender price for the payment on schedule outlined in the special conditions of contract. Tenders will be evaluated on the basis of this base price. Tenderers are, however, permitted to state an alternative payment schedule and indicate the reduction in tender price they wish to offer for such alternative payment schedule. E-Plus may consider the alternative payment schedule offered by the selected tenderer.
- 2.22.4 The tender evaluation committee shall evaluate the tender within 30 days from the date of opening the tender.

#### 2.23. Contacting E-Plus

- 2.23.1 Subject to paragraph 2.19 no tenderer shall contact E-Plus on any matter relating to its tender, from the time of the tender opening to the time the contract is awarded.
- 2.23.2 Any effort by a tenderer to influence E-Plus in its decisions on tender evaluation, tender comparison, or contract award may result in the rejection of the Tenderers' tender.

#### 2.24 **Post-qualification**

- 2.24.1 E-Plus will verify and determine to its satisfaction whether the tenderer that is selected as having submitted the lowest evaluated responsive tender is qualified to perform the contract satisfactorily.
- 2.24.2 The determination will take into account the tenderer financial and technical capabilities. It will be based upon an examination of the documentary evidence of the tenderer's qualifications submitted by the tenderer, pursuant to paragraph 2.11.2, as well as such other information as E-Plus deems necessary and appropriate



2.24.3 An affirmative determination will be a prerequisite for award of the contract to the tenderer. A negative determination will result in rejection of the Tenderer's tender, in which event E-Plus will proceed to the next lowest evaluated tender to make a similar determination of that Tenderer's capabilities to perform satisfactorily.

# 2.25 Award Criteria

- 2.25.1 Subject to paragraph 2.29 E-Plus will award the contract to the successful tenderer whose tender has been determined to be substantially responsive and has been determined to be the lowest evaluated bidder.
- 2.25.2 To qualify for contract awards, the tenderer shall have the following: -
  - (a) Necessary qualifications, capability experience, services, equipment and facilities to provide what is being procured.
  - (b) Legal capacity to enter into a contract for procurement
  - (c) Shall not be insolvent, in receivership, bankrupt or in the process of being wound up and is not the subject of legal proceedings relating to the foregoing.
  - (d) Shall not be debarred from participating in public procurement.

#### 2.26. E-Plus Right to accept or reject any or all Tenders

- 2.26.1 E-Plus reserves the right to accept or reject any tender, and to annul the tendering process and reject all tenders at any time prior to contract award, without thereby incurring any liability to the affected tenderer or tenderers or any obligation to inform the affected tenderer or tenderers of the grounds for E-Plus action. If E-Plus determines that none of the tenders is responsive, E-Plus shall notify each tenderer who submitted a tender.
- 2.26.2 E-Plus shall give prompt notice of the termination to the tenderers and on request give its reasons for termination within 14 days of receiving the request from any tenderer.
- 2.26.3 A tenderer who gives false information in the tender document about is qualification or who refuses to enter into a contract after notification of contract award shall be considered for debarment from participating in future public procurement.

#### 2.27 Notification of Award

- 2.27.1 Prior to the expiration of the period of tender validity, E-Plus will notify the successful tenderer in writing that its tender has been accepted.
- 2.27.2 The notification of award will signify the formation of the contract subject to the signing of the contract between the tenderer and E-Plus pursuant to clause 2.9. Simultaneously the other tenderers shall be notified that their tenders were not successful.
- 2.27.3 Upon the successful Tenderer's furnishing of the performance security pursuant to paragraph 2.29 E-Plus will promptly notify each unsuccessful Tenderer and will discharge its tender security, pursuant to paragraph 2.12

# 2.28 Signing of Contract

- 2.28.1 At the same time as E-Plus notifies the successful tenderer that its tender has been accepted, E-Plus will simultaneously inform the other tenderers that their tenders have not been successful.
- 2.28.2 Within fourteen (14) days of receipt of the Contract Form, the successful tenderer shall sign and date the contract and return it to E-Plus.
- 2.28.3 The contract will be definitive upon its signature by the two parties.
- 2.28.4 The parties to the contract shall have it signed within 30 days from the date of notification of contract award unless there is an administrative review request.



#### 2.29 Performance Security

- 2.29.1 The successful tenderer shall furnish the performance security in accordance with the Conditions of Contract, in a form acceptable to E-Plus.
- 2.29.2 Failure by the successful tenderer to comply with the requirement of paragraph 2.29 or paragraph 2.30.1 shall constitute sufficient grounds for the annulment of the award and forfeiture of the tender security, in which event E-Plus may make the award to the next lowest evaluated tender or call for new tenders.

#### 2.30 Corrupt or Fraudulent Practices

- 2.30.1 E-Plus requires that tenderers observe the highest standard of ethics during the procurement process and execution of contracts. A tenderer shall sign a declaration that he has not and will not be involved in corrupt or fraudulent practices.
- 2.30.2 E-Plus will reject a proposal for award if it determines that the tenderer recommended for award has engaged in corrupt or fraudulent practices in competing for the contract in question.
- 2.30.3 Further a tenderer who is found to have indulged in corrupt or fraudulent practices risks being debarred from participating in public Procurement in Kenya.



# APPENDIX TO INSTRUCTIONS TO TENDERERS

The following information for the procurement of insurance services shall complement, supplement, or amend, the provisions on the instructions to tenderers. Wherever there is a conflict between the provisions of the instructions to tenderers and the provisions of the appendix, the provisions of the appendix herein shall prevail over those of the instructions to tenderers.

Instruction to tender reference	Particulars of Appendix to instructions to tenderers
2.1	All registered insurance companies (UNDERWITTERS AND BROKERS) Who meet the required technical and financial capabilities
2.12.1	All tenderers must submit a tender security of Ksh.2,000,000/- (Two million shillings only)
2.15.2 (b)	Thursday 7 <sup>th</sup> August, 2025 AT 11.00 AM
2.16.1	As 2.15.2 (b) above
2.18.1	As 2.15.2 (b) above

# 1) Mandatory Requirements

- 1. Must be registered with Insurance Regulatory Authority for the current year 2025 and a copy of the current license submitted as evidence.
- 2. Must have annual gross premiums turnover in previous year (2024) of at least Ksh.3 billion.
- 3. Must have paid up capital of at least Kshs.500 million
- 4. Must give current recommendation letters (dated January June 2025) from 5 reputable clients wherein they have provided Insurance Services with a contract sum of at least Ksh.50 million each per year within the last five years (2021 to date).
- 5. Must provide detailed company profile
- 6. Must submit detailed CVs of at least 5 (five) top and technical staff with evidence of professional qualifications and membership to professional bodies
- 7. Must be a member of the Association of Kenya Insurers and Association of Insurance Brokers of Kenya (AKI/AIBK) and provide current/valid certificate for 2025.
- 8. Must have solvency margin of not less than 100% in 2024 and provide evidence
- 9. Must submit copies of the following documents; PIN Certificate, Valid Tax Compliance Certificate, Certificate of Registration/Incorporation, Current CR12 form
- 10. A valid data controller and processor compliance certificate from commissioner of data
- 11. Completed confidential business questionnaire
- Must submit a copy of the signed audited report for three previous financial years (2022, 2023 & 2024)
- 13. A valid data controller and processor compliance certificate from commissioner of data

NB: Please note that all documents provided by the underwriter will be verified with the relevant authorities where necessary to establish authenticity. Issuing of fake documents will render the tender non-responsive.



# **SECTION III**

# - GENERAL CONDITIONS OF CONTRACT

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# SECTION III GENERAL CONDITIONS OF CONTRACT

# 3.1. Definitions

- 3.1.1 In this Contract, the following terms shall be interpreted as indicated:
  - (a) "The Contract" means the agreement entered into between E-Plus and the tenderer, as recorded in the Contract Form signed by the parties, including all attachments and appendices thereto and all documents incorporated by reference therein.
  - (b) "The Contract Price" means the price payable to the tenderer under the Contract for the full and proper performance of its contractual obligations
  - (c) "The Services" means services to be provided by the tenderer including any documents, which the tenderer is required to provide to E-Plus under the Contract.
  - (d) "E-Plus" means the organization procuring the services under this Contract
  - (e) "The Contractor" means the organization or firm providing the services under this Contract.
  - (f) "GCC" means the General Conditions of Contract contained in this section.
  - (g) "SCC" means the Special Conditions of Contract
  - (h) "Day" means calendar day

# 3.2. Application

3.2.1 These General Conditions shall apply to the extent that they are not superceded by provisions of other part of the contract

#### 3.3. Standards

3.3.1 The services provided under this Contract shall conform to the standards mentioned in the schedule of requirements.

#### **3.4.** Use of Contract Documents and Information

- 3.4.1 The Contractor shall not, without E-Plus prior written consent, disclose the Contract, or any provision thereof, or any specification, plan, drawing, pattern, sample, or information furnished by or on behalf of E-Plus in connection therewith, to any person other than a person employed by the contractor in the performance of the Contract.
- 3.4.2 The Contractor shall not, without E-Plus prior written consent, make use of any document or information enumerated in paragraph 2.4.1 above.
- 3.4.3 Any document, other than the Contract itself, enumerated in paragraph 2.4.1 shall remain the property of E-Plus and shall be returned (all copies) to E-Plus on completion of the contracts or performance under the Contract if so, required by E-Plus.

#### 3.5. Patent Rights

3.5.1 The Contractor shall indemnify E-Plus against all third-party claims of infringement of patent, trademark, or industrial design rights arising from use of the services under the contract or any part thereof.

#### **3.6 Performance Security**

3.6.1 Within twenty-eight (28) days of receipt of the notification of Contract award, the successful tenderer shall furnish to E-Plus the performance security where applicable in the amount specified in SCC



- 3.6.2 The proceeds of the performance security shall be payable to E-Plus as compensation for any loss resulting from the Tenderer's failure to complete its obligations under the Contract.
- 3.6.3 The performance security shall be denominated in the currency of the Contract, or in a freely convertible currency acceptable to E-Plus and shall be in the form of:
  - a) Cash.
  - b) A bank guarantee.
  - c) Such insurance guarantee approved by the Authority.
  - d) Letter of credit.
- 3.6.4 The performance security will be discharged by E-Plus and returned to the Candidate not later than thirty (30) days following the date of completion of the Contractor's performance of obligations under the Contract, including any warranty obligations, under the Contract.

# 3.7. Delivery of services and Documents

3.7.1 Delivery of the services shall be made by the Contractor in accordance with the terms specified by E-Plus in the schedule of requirements and the special conditions of contract

#### 3.8. Payment

- 3.81. The method and conditions of payment to be made to the contractor under this Contract shall be specified in SCC
- 3.82. Payment shall be made promptly by E-Plus, but in no case later than sixty (60) days after submission of an invoice or claim by the contractor

#### 3.9. Prices

- 3.9.1 Prices charges by the contractor for Services performed under the Contract shall not, with the exception of any price adjustments authorized in SCC vary from the prices quoted by the tenderer in its tender or in E-Plus request for tender validity extension the case may be. No variation in or modification to the terms of the contract shall be made except by written amendments signed by the parties.
- 3.9.2 Contract price variations shall not be allowed for contracts not exceeding one year (12 months)
- 3.9.3 Where contract price variation is allowed the variation shall not exceed 10% of the original contract price
- 3.9.4 Price variation requests shall be processed by E-Plus within 30 days of receiving the request.

# 3.10. Assignment

3.10.1 The Contractor shall not assign, in whole or in part, its obligations to perform under this Contract, except with E-Plus prior written consent.

# **3.11.** Termination for Default

- 3.11.1 E-Plus may, without prejudice to any other remedy for breach of Contract, by written notice of default sent to the Contractor terminate this Contract in whole or in part:
  - (a) If the Contractor fails to provide any or all of the services within the period(s) specified in the Contract, or within any extension thereof granted by E-Plus.
  - (b) If the Contractor fails to perform any other obligation(s) under the Contract
  - (c) If the Contract in the judgment of E-Plus has engaged in corrupt or fraudulent practices in competing for or in executing the contract



3.11.2 In the event E-Plus terminates the contract in whole or in part, it may procure, upon such terms and in such manner as it deems appropriate, services similar to those un-delivered, and the Contractor shall be liable to E-Plus for any excess costs for such similar services. However, the contractor shall continue performance of the contract to extent not terminated.

# **3.12.** Termination for Insolvency

3.12.1 E-Plus may at any time terminate the contract by giving written notice to the Contractor if the contractor becomes bankrupt or otherwise insolvent. In this event, termination will be without compensation to the contractor, provided that such termination will not prejudice or affect any right of action or remedy, which has accrued or will accrue thereafter to E-Plus.

# **3.13.** Termination for Convenience

- 3.13.1 E-Plus by written notice sent to the contractor, may terminate the contract in whole or in part, at any time for its convenience. The notice of termination shall specify that the termination is for the procuring entities convenience, the extent to which performance of the contractor of the contract is terminated and the date on which such termination becomes effective.
- 3.13.2 For the remaining part of the contract after termination E-Plus may elect to cancel the services and pay to the contractor an agreed amount for partially completed services.

# 3.14 **Resolution of Disputes**

- 3.14.1 E-Plus and the contractor shall make every effort to resolve amicably by direct informal negotiations and disagreement or disputes arising between them under or in connection with the contract
- 3.14.2 If after thirty (30) days from the commencement of such informal negotiations both parties have been unable to resolve amicably a contract dispute either party may require that the dispute be referred for resolution to the formal mechanisms specified in the SCC.

# **3.15.** Governing Language

3.15.1. The contract shall be written in the English language. All correspondence and other documents pertaining to the contract, which are exchanged by the parties shall be written in the same language.

# 3.16. Applicable Law

3.16.1 The contract shall be interpreted in accordance with the laws of Kenya unless otherwise expressly specified in the SCC.

# 3.17 Force Majeure

3.17.1 The Contractor shall not be liable for forfeiture of its performance security, or termination for default if and to the extent that it's delay in performance or other failure to perform its obligations under the Contract is the result of an event of Force Majeure.

# 3.18 Notices

- 3.18.1 Any notices given by one party to the other pursuant to this contract shall be sent to the other party by post or by Fax or Email and confirmed in writing to the other party's address specified in the SCC.
- 3.18.2 A notice shall be effective when delivered or on the notices effective date, whichever is later.



# SECTION IV - SPECIAL CONDITIONS OF CONTRACT

#### Notes on Special Conditions of Contract

- 1. The clauses in this section are intended to assist E-Plus in providing contract-specific information in relation to corresponding clauses in the General Conditions of Contract
- 2. The Provisions of Section IV complement the General Conditions of Contract included in Section III, specifying contractual requirements linked to the special circumstances of E-Plus and the insurance cover required. In preparing Section IV, the following aspects should be taken into consideration.
  - (a) Information that complements provisions of Section III must be incorporated; and
  - (b) Amendments and/or supplements to provisions of Section III, as necessitated by the circumstances of the specific insurance cover required must also be incorporated.
- 3. Where there is a conflict between the provisions of the special conditions of contract and the provisions of the general conditions of contract, the provisions of the special conditions of contract shall prevail over the provisions of the general conditions of contract.
- 4. Any clause to be included in this section must be consistent with the applicable public procurement law and regulations.



# SECTION IV – SPECIAL CONDITIONS OF CONTRACT

#### 4.1. CONDITIONS TO BE MET BY THE INSURANCE COMPANY

- 1. Must be registered with Insurance Regulatory Authority for the current year 2025 and a copy of the current license submitted as evidence.
- 2. Must have annual gross premiums turnover in previous year (2024) of at least Ksh.3 billion.
- 3. Must have paid up capital of at least Kshs.500 million
- 4. Must give current recommendation letters (dated January June 2025) from 5 reputable clients wherein they have provided Insurance Services with a contact sum of at least Ksh.50 million each per year within the last five years (2021 to date).
- 5. Must provide detailed company profile
- 6. Must submit detailed CVs of at least 5 (five) top and technical staff with evidence of professional qualifications and membership to professional bodies
- 7. Must be a member of the Association of Kenya Insurers and Association of Insurance Brokers of Kenya (AKI/AIBK) and provide current/valid certificate for 2025.
- 8. Must have solvency margin of not less than 100% in 2024 and provide evidence
- 9. Must submit copies of the following documents; PIN Certificate, Valid Tax Compliance Certificate, Certificate of Registration/Incorporation, Current CR12 form.
- 10. Completed confidential business questionnaire
- Must submit a copy of the signed audited report for three previous financial years (2022,2023 & 2024)

# NB: Please note that all documents provided by the underwriter will be verified with the relevant authorities where necessary to establish authenticity. Issuing of fake documents will render the tender non-responsive.

Reference of general conditions of contract	Special condition of contract
3.6 Performance security	Not applicable
3.7 Delivery of Services	As per the schedule attached of requirements
3.8 Payment	Within 30days after placement/commencement of insurance cover or as agreed
3.9 Price adjustment	Terms and conditions of policy including rates at inception of cover shall prevail for contract period
3.16 Applicable law	Government of Kenya
3.18 Notices	Procurement Manager

4.2 Special Conditions of Contract as relates to the General Conditions of Contract



# **SECTION V - SCHEDULE OF REQUIREMENTS**

#### Notes for preparing Schedule of Requirements.

- 1. The schedule of Requirements shall be included in the tender documents by E-Plus and shall cover, at the minimum, a description of the insurance cover to be provided and full particulars of the same.
- 2. The objectives of the schedule of requirements is to provide sufficient information to enable tenderers to prepare their tenders comprehensively, efficiently and accurately. In particular, the price schedule for which a form is provided in Section VI must be carefully completed.
- 3. In addition, the schedule of requirements together with the price schedule should serve as a basis in the event of services variation at the time of award of contract pursuant to instruction to tenderers paragraph 2.26

# SECTION V - SCHEDULE OF REQUIREMENTS

Medical Insurance is to cover General Medical Expenses resulting from sickness and or/ accident

- 1. Quote <u>must</u> be based on Enhanced Benefits coverage.
- 2. Cover for pre-existing, congenital, chronic, HIV/AIDS & related conditions <u>must</u> be at least 50% of the inpatient limit.
- 3. Cover <u>must</u> include Pandemics (Covid and Covid related illnesses)
- 4. Cover <u>must</u> be credit based and the mode of identification clarified.
- 5. Bidder <u>must</u> provide relevant cover details (clauses, exclusions, policy conditions, consultation limit etc.
- 6. Cover for road and air evacuation including life threatening conditions
- 7. Confirmation that you will facilitate medical treatment not locally available in Kenya on credit basis if required. If possible, specify the countries and medical health facilities to be used in such cases.
- 8. Bidder shall be required to quote based on the summary of the cover benefits given below. Bidders who provide offers outside the criteria listed below shall be declared non responsive and will not be evaluated in this category. Any cover enhancement above what is given below and value additions will be added advantage and will be evaluated accordingly.



# **SUMMARY OF MEDICAL REQUIREMENTS**

Description	Limit	Details
In-Patient Limit	3,000,000	Per Member in a Family (M, M+1, M+2, M+3, M+4, M+5)
	2,000,000	Per Family (M, M+1, M+2, M+3, M+4, M+5)
	1,500,000	
	2,000,000	Per Family per annum (M, M+1, M+2, M+3, M+4,
	1,500,000	M+5)
IP/OP	3M / 500K	Per member
IP/OP	2M / 175K	Per family
IP/OP	2M / 200K	
IP/OP	1.5M / 200K	
IP/OP	1.5M / 150K	
	GXOL	Group limit 10M: Limit per Family 1,000,000
Maximum Out-Patient Limit	500,000	Per Member in a family
Give option of: Insured		
	200,000	Per family
	175,000	
Bed Capacity	40,000	Executive room
Bed Capacity	20,000	Standard Private room
Pre-existing, Chronic and HIV/AIDs	2,000,000	Per family per annum within the in-patient limit
conditions and organ transplant		
Newly Diagnosed Chronic and HIV/AIDs conditions	1,500,000	Per family per annum within the in-patient limit
Organ Transplant		
Congenital and Pre-maturity conditions	800,000	Per family per annum within the pre-existing, chronic and HIV/AIDs cover
Prescribed external appliances,	Up to full limit	Per Person
including wheel chairs, oxygen support	1	
and crutches, hearing aids		
Outpatient (Day) Surgeries	Up to full limit	Up to full limit
Post Hospitalization cover	60,000	Within 3 weeks after discharge or up to 20,000 whichever comes first (Indicate how this is payable)
In-patient non-accidental dental cover	350,000	Per family per annum within the in-patient limit
In-patient non-accidental optical cover	350,000	Per family per annum within the in-patient limit
In-patient accidental dental cover	Up to full limit	Inpatient Limit
In-patient accidental optical cover	Up to full limit	Inpatient Limit
Day case surgery	Up to full limit	Up to full limit
Psychiatric illness	35% of overall Cover	Per family per annum within the in-patient limit
Lodger Free Limit	12 Years	Per Family
First ever emergency caesarean section	350,000	Per family per annum within the in-patient limit
cover		
Overseas travel cover	60 day per visit	60 day per visit
Maternity Cover – Stand alone	150,000	Per family per annum within the in-patient limit



Last Expense	150,000	Per family (indicate when this is payable)
Cover for Pandemic/COVID		Provide Options
Optical within Out-Patient – Stand	50,000	Per Family
alone		
	50,000	Per Member of Family
Dental within Out-Patient – Stand	50,000	Per Family
alone		
	50,000	Per Member of Family
Optical Lenses	Upto Full Limit	Per Person
Optical – Frames	15,000	Per Person
Terrorism	Upto Full Limit	For Both in and Out Patient
General check ups	20,0000	Per person
KEPI and baby friendly vaccinations		
Ambulance Evacuation	E-Plus Ambulance	E-Plus Ambulance

- 2. International Cover Category A
- 3. Local Cover Category A & B
- 4. Optical stand alone
- 5. Dental stand alone
- $6. \quad Maternity-stand \ alone$

# **POPULATION SUMMARY**

CENTRE	Μ	M+1	M+2	M+3	M+4	M+5	M+6
Category A	3	3	2	2	1		
Category B	123	74	109	52	26	12	0
TOTAL	126	77	111	54	27	12	0

# Notes;

- 1. Age or date of birth to all members medical covers from 0 years to 75 years of age
- 2. Majority of the members are Kenyans
- 3. Our claim experience ranges from 60% 75%
- 4. The cover start date is 1<sup>st</sup> January 2026 to 31<sup>st</sup> December 2026.
- 5. The service provider will be working with E-plus for all staff evacuation
- 6. The service provider will be working with E-Plus/ Boma Clinic for staff/ Local for treatment

# Other areas to be reviewed:

- 1. Comprehensive list of Medical Providers (Both Hospitals and Specialists)
- 2. Technological application of services e.g. Access Cards, Consultation, Drug delivery Programmes...
- 3. Comparative assessment of all Exclusions
- 4. Review of SLAs and process of making claims.
- 5. Quarterly payment of Premiums



# SECTION VI - STANDARD FORMS

#### Notes on the standard Forms

1. **Form of TENDER** - The form of Tender must be completed by the tenderer and submitted with the tender documents. It must also be duly signed by duly authorized representatives of the tenderer.

2. **Price Schedule Form** - The price schedule form must similarly be completed and submitted with the tender.

3. **Contract Form** - The contract form shall not be completed by the tenderer at the time of submitting the tender. The contract form shall be completed after contract award and should incorporate the accepted contract price.

4. **Confidential Business Questionnaire Form** - This form must be completed by the tenderer and submitted with the tender documents.

5. **Tender Security Form** - When required by the tender document the tenderer shall provide the tender security either in the form included hereinafter or in another format acceptable to E-Plus.

6. **Performance security Form** - The performance security form should not be completed by the tenderer at the time of tender preparation. Only the successful tenderer will be required to provide performance security in the form provided herein or in another form acceptable to E-Plus.



To:

Date

Name and address of procuring entity

Tender No. Tender Name

Gentlemen and/or Ladies: -

1. Having examined the Tender documents including Addenda No. (Insert numbers) ...... the receipt of which is hereby duly acknowledged, we the undersigned, offer to provide Insurance Services under this tender in conformity with the said Tender document for the sum of

... [Total Tender amount in words and figures]

or such other sums as may be ascertained in accordance with the Schedule of Prices attached herewith and made part of this Tender.

2. We undertake, if our Tender is accepted, to provide the Insurance Cover Services in accordance with the conditions of the tender.

4. This Tender, together with your written acceptance thereof and your notification of award, shall constitute a Contract between us subject to the signing of the contract by both parties.

5. We understand that you are not bound to accept the lowest or any tender you may receive.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2025

[Signature]

[In the capacity of]

Duly authorized to sign tender for and on behalf of \_\_\_\_\_



# **Price Schedule Form**

ITEM NO.	DESCRIPTION OF INSURANCE COVER	TOTAL PREMIUM (KSHS.)
1.		
2.		
3.		
4.		
5.		
	TOTAL COST EXCLUSIVE OF VAT	



# CONFIDENTIAL BUSINESS QUESTIONNAIRE

You are requested to give the particulars indicated in Part 1 and either Part 2(a), 2(b), or 2(c) Which ever applies to your type of business?

	e advised that it is a serious offe - General:	nce to give false information on this Form.
	*	. Street/Road
•		1 11 / / 17 1
	-	a can handle at any one-time Kshs.
Name	of your bankers	Branch
Part 2(	a) – Sole Proprietor:	
Your r	name in full	Age
		Country of origin
	•	
	2(b) – Partnership	
Give d	etails of partners as follows	
	Name Nationality	Citizenship Details Shares
1.		
2.		
3.		
4.		
5.		
Part 20	c) – Registered Company:	
Private		or public
	he nominal and issued capital of	the company –
	al Kshs.	
Issued	Kshs	
Give d	etails of all directors as follows	
	Name Nationality	Citizenship Details Shares
1.		
2.		
3.		
4.		
5.		
D		C'anatana (T.a. Iana
Date		Signature of Tenderer
If a	citizen, indicate under "Citizens	ship Details" whether by Birth, Naturalization or Registration



#### TENDER SECURITY FORM

Whereas [*name of Bidder*] (hereinafter called <the tenderer> has submitted its bid dated [*date of submission of bid*] for the provision of insurance services (hereinafter called <the tender?

KNOW ALL PEOPLE by these presents that WE [*name of bank*] of [*name of country*], having our registered office at [name of procuring entity] (hereinafter called <E-Plus> in the sum of [*state the amount*] for which payment well and truly to be made to the said procuring entity, the Bank binds itself, its successors, and assigns by these presents. Sealed with the Common Seal of the said Bank this \_\_\_\_\_\_ day of \_\_\_\_\_\_ 20 \_\_\_\_\_

THE CONDITIONS of this obligation are: -

- 1. If the tenderer withdraws its tender during the period of tender validity specified by E-Plus on the Form; or
- 2. If the tender, having been notified of the acceptance of its tender by E-Plus during the period of tender validity
  - (a) fails or refuses to execute the Contract Form, if required; or
  - (b) Fails or refuses to furnish the performance security, in accordance with the Instructions to tenders.

We undertake to pay to E-Plus up to the above amount upon receipt of its first written demand, without E-Plus having to substantiate its demand, provided that in its demand E-Plus will note that the amount claimed by it is due to it, owing to the occurrence of one or both of the conditions, specifying the occurred condition(s)

This tender guarantee will remain in force up to and including thirty (30) days after the period of tender validity, and any demand in respect thereof should reach the Bank not later than the above stated date.

[Authorized Signatories and official stamp of the Bank]

(Amend accordingly if provided by Insurance Company)



**Emergency Plus Medical Services** 

#### PERFORMANCE SECURITY FORM

[Description of insurance services] (Hereinafter called "the Contract")

AND WHEREAS it has been stipulated by you in the said Contract that the tenderer shall furnish you with a bank guarantee by a reputable bank for a sum specified therein as security for compliance with the Tenderer's performance obligations in accordance with the Contract

AND WHEREAS we have agreed to give the tenderer a guarantee:

THERFEFORE WE hereby affirm that we are Guarantors and responsible to you, on behalf of the tenderer, up to a total of .....

This guarantee is valid until the \_\_\_\_\_ day of \_\_\_\_\_ 20 \_\_\_\_

Signature and seal of the Guarantors

[Name of bank of financial institution]

[Address]

[Date]

(Amend accordingly if provided by Insurance Company)



# ANNEXES:

# The evaluation criteria set is 80% Technical Evaluation inclusive of Oral Presentation, and 20% Financial Evaluation all adding up to an overall score of 100%

1	MANDATORY REQUIREMENTS	POINTS (YES/NO)
	Submit valid tender security of Kshs. 2,000,000.00 and in the form stipulated in the tender document	
	Certified copy of Registration as a member of AKI/AIBK for the current year 2025	
	Certified copy of Registration as a member of IRA for the current year 2025	
	Certified copy of Certificate of Incorporation/Registration	
	Certified copy of Valid Tax Compliance Certificate from KRA	
	Certified copy of Current CR 12	
	Certified Copy of PIN/VAT Certificate	
	Certified copy of the signed audited report for three previous financial years (2020, 2021 & 2022)	
	A valid data controller and processor compliance certificate from commissioner of data	
	Certified Copy of Current Business License from Nairobi City County or any other County where business is located	
	Completed Confidential Business Questionnaire Form	
	Duly completed, signed and stamped form of tender	
	Properly bound, good presented document. Loose documents will not be accepted.	
	All pages must be sequentially serialized as per the tender notice	

**NB:** Bidders must meet all the mandatory requirements to qualify for technical evaluation. Please note that all documents provided by the underwriter will be verified with the relevant authorities where necessary to establish authenticity. Issuing of fake documents will render the tender non-responsive.

2	TECHNICAL EVALUATION	SCORES
	<ul> <li>Experience:</li> <li>1. Certified List of at least 5 major Corporate Clients, with whom you have an established contract with similar staff number with a similar structure - 15 marks</li> </ul>	60
	<ol> <li>Total Assets/Total Liabilities = Solvency Margin of not less than 100% in 2024 – 15 Marks (summation to be done)</li> </ol>	
	3. Must provide proof that they have paid up capital of Kshs. 300 million	



and – 5 marks	
4. Annual Gross Premium for 2024 must be Kes 3 billion – 5 Marks	
5. Medical benefits write up for benefits covered – 5 Marks	
<ol> <li>Evidence of value additions services, outlining the execution and ways of cost management – 5 Marks</li> </ol>	
7. List of accessible specialists for medical services – 3 Marks	
<ol> <li>List of comprehensive service providers in Kenya @2mks and outside the country @5mks</li> </ol>	
Certified List of at least five (5) key professional staff and their CVs, copies of certificates and responsibilities	10
Volume of business handled in the last three (3) years (attach evidence of handling similar business)	10
Certified audited accounts for the last three (3) years. Proof of financial stability (2022, 2023 & 2024)	<i>r</i> . <b>10</b>
Least period used to settle previous claims upon presentation of all required documents. (Attach evidence of at least three claims) (Please indicate here)	10
TOTAL TECHNICAL	100

Pass Mark - 75 % (percent) for a bidder to qualify for the financial evaluation.

3	FINANCIAL EVALUATION	SCORES
	Premium quoted: Lowest Premium quoted Scores 25 and prorated with premium	25
	quoted by other firms.	
	Reputation of the underwriter: The financial strength of the underwriter. Gross	25
	premium (Turnover ratio), Working Capital ratio, Return of Capital Employed	
	Deductibles/ Riders/ Excess Premium. The lowest	25
	Deductibles/Excess Premium scores 25 and prorated with another offered	
	Deductibles/Excess Premium.	
	Benefit Limit: Highest benefits attract highest Score of 25 and prorated with	25
	offered benefit limits.	
	TOTAL FINANCIAL	100

The formula for calculating the total combined scores is S=St\*T%+Sf\*P%. Where S is the combined technical and financial score; St is the technical score; T is the weight of the technical score (80); Sf is the financial score and P is the weight of financial score (20)

